





May 2023



TSX:SPB

Positioning for a Low Carbon Future

## Forward-Looking Statements and Information

This presentation contains information or statements that are or may be "forward-looking statements" within the meaning of applicable Canadian securities laws. When used in this press release, the words "may", "will", "should", "expect", "plan", "anticipate", "believe", "estimate", "predict", "forecast", "project", "intend", "target", "potential", "continue" or the negative of these terms or terminology of a similar nature as they relate to Superior are intended to identify forward-looking statements. Forward-looking statements in this press release include, without limitation, information and statements relating to: the completion and timing of the Acquisition; the New Credit Facility and the resulting increase in size of Superior's senior credit facilities; Superior continuing to have ample available liquidities; anticipated future leverage; expected synergies; the attractiveness of the Acquisition from a financial perspective and expected accretion in various financial metrics; the strength, complementarity and compatibility of the Certarus business with Superior's existing Energy Distribution business; continued growth in CNG, RNG and hydrogen demand; other anticipated benefits of the Acquisition and their impact on Superior's delivery of its 2026 Superior Way Forward targets ahead of schedule; Superior's and Certarus' estimated 2023 and 2024 Adjusted EBITDA and Pro Forma Adjusted EBITDA guidance; Superior's expected Total Net Debt to Adjusted EBITDA Leverage Ratio being within Superior's targeted range of 3.5x to 4.0x at close; Superior's long-term vision, future growth, results of operations, performance, business, prospects and opportunities; Superior's business outlook, objectives, development, plans, growth strategies and other strategic priorities; Superior's ability to maintain its dividend level at the current annualized rate of \$0.72 per Common Share and anticipated timing for the beginning of quarterly dividends; and statements relating to the Superior believes that the expectations and assumption

Forward-looking statements made by Superior are based on a number of assumptions believed by Superior to be reasonable as at the date of this news release or MD&As, as applicable, including assumptions about the satisfaction of all closing conditions within the anticipated timeframe; the expected timing of completion of the Acquisition; Superior's ability to achieve synergies; Superior's ability to attract and retain key employees in connection with the Acquisition; management's estimates and expectations in relation to future economic and business conditions and other factors in relation to the Acquisition and resulting impact on growth and accretion in various financial metrics; the realization of the expected strategic, financial and other benefits of the Acquisition in the timeframe anticipated; the accuracy and completeness of public and other disclosure (including financial disclosure) by Certarus; the absence of significant undisclosed costs or liabilities associated with the Acquisition; and other factors discussed or referred to in the "Risk Factors" section of Superior's MD&As, which are available under Superior's profile on SEDAR at www.sedar.com.

Superior cautions that the assumptions used to prepare Certarus' estimated 2023 Adjusted EBITDA, Superior's estimated pro forma Adjusted EBITDA and EBITDA from operations, Superior's estimated 2024 Adjusted EBITDA, Certarus' estimated 2024 Adjusted EBITDA, Superior's estimated 2023 DCF per share, and Superior's estimated 2024 EBITDA from operations could prove to be incorrect or inaccurate. Superior considered numerous economic and market assumptions regarding the foreign exchange rate, competition, and economic performance of each region where Superior and Certarus operate.

Should assumptions described above prove incorrect, Superior's actual performance and results in future periods may differ materially from any projections of future performance or results expressed or implied by such forward-looking information. We caution readers not to place undue reliance on this information as a number of important factors could cause the actual results to differ materially from the beliefs, plans, objectives, expectations and anticipations, estimates and intentions expressed in such forward-looking information.

Forward-looking information is not a guarantee of future performance. By its very nature, forward-looking information involves inherent assumptions, risks and uncertainties, both general and specific, and risks that predictions, forecasts, projections and other forward-looking information will not be achieved, including risks relating to satisfaction of the conditions to, and completion of, the Acquisition risks relating to the operating and financial performance of the Energy Distribution business which are described in Superior's management's discussion and analysis for the year ended December 31, 2022 and in Superior's annual information form for the fiscal year ended December 31, 2022.



# **Superior Plus Propane Distribution Business Overview**

Superior is an industry-leading North American low-carbon energy distribution company



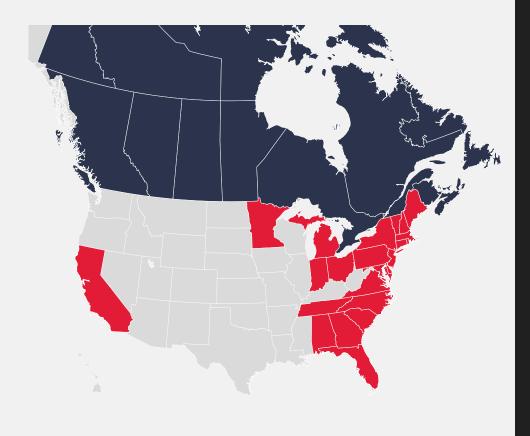
# Leading propane distributor

- locations all across Canada



## 4<sup>th</sup> largest

 retail propane distributor in the U.S. and growing<sup>1</sup>



4.1 billion

2.7 billion litres in U.S.

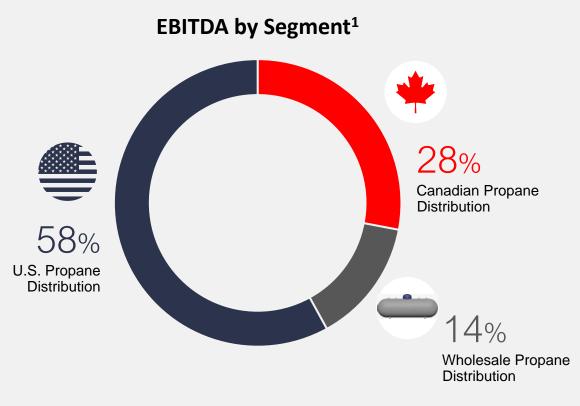
1.4 billion litres in Canada

~936,000 customers

 $\sim 4,600$  employees



## **Superior Plus Financial Overview**



### 2023 Guidance

Pro Forma Adjusted EBITDA<sup>5</sup>

\$620m - \$660m

Market Capitalization <sup>2</sup>	\$2.1 billion
Enterprise value <sup>2</sup>	\$4.3 billion
Leverage Ratio <sup>3</sup>	3.9x
TTM Pro Forma Adjusted EBITDA <sup>4</sup>	\$472.6 million



## **Recent Developments**

- Certarus achieved record Q1 2023 Adjusted EBITDA<sup>1</sup> of \$63 million
- Certarus now expects 2023 Adjusted EBITDA<sup>1</sup> in the range of \$175 million to \$185 million
- Superior increased the 2023 Pro Forma Adjusted EBITDA<sup>1</sup> range to \$620 million to \$660 million
- Acquisition of Certarus expected to close in the second quarter





- On April 3, 2023, Allan MacDonald started as President and CEO
- Integration of Kamps and Quarles acquisitions are on plan with realized synergies expected in 2023





## **Acquisition of Certarus**

## **Transformative Acquisition of Certarus by Superior Plus**

Lower Carbon and Renewable Fuels Platform Established via Addition of CNG, RNG and Hydrogen

- CNG, RNG and hydrogen demand is growing rapidly as customers transition away from diesel and other distillates to lower emissions and carbon intensity
  - CNG enables immediate cost savings and significant emissions reduction relative to diesel; further emission reductions available to customers as they transition to RNG and hydrogen
  - Increasing need for over-the-road distribution alternatives as existing pipeline infrastructure is insufficient and increasingly difficult to build

Provides Significant Immediate and Long-Term Value Creation and Financial Benefits

• Double-digit accretive to DCF per share<sup>1</sup> in 2023, while accelerating the organic growth profile of the business

Strong Financial Position Enabling Growth

- Strong pro forma financial position maintained, providing available liquidity to continue to grow the combined business
  - Pro forma leverage expected to be in targeted range of 3.5x to 4.0x² with substantial free cash flow to support continued de-levering
  - Superior expects to maintain its dividend level at the current annualized rate, with an improved pro forma payout ratio

Superior Way Forward Targets Accelerated

- Superior now expects to achieve the Superior Way Forward EBITDA from Operations<sup>3</sup> target range of \$700 million to \$750 million by year-end 2024, a full two years ahead of Superior's previously estimated timing
  - Successful execution on \$1.9 billion of accretive acquisitions over the past 24 months

Identical Focus on Safety, Customer Service and Reliability of Supply for its Customers

- The businesses share cultures focused on safely serving their customers and driving operating efficiencies
  - Highly complementary businesses between Superior and Certarus creates the opportunity for both companies to effectively cross-sell and distribute more product to existing and new customers



## Certarus: Premier Low Carbon Fuels Distributor in North America

A North American Leader

A leader in on-road low carbon energy solutions in North America with largest fleet of Mobile Storage Units ("MSUs")



Using MSUs to deliver low cost and low carbon intensity energy alternatives

250,000+ Loads

 $\checkmark$ 

#### **Energy Security**

Works with utility providers to supply gas as a dependable alternative for peak loads as well as planned and unplanned outages

Energy Transition Flexibility

Varying customer energy needs met since MSUs can be used interchangeably to transport CNG, RNG and hydrogen

\$6.0 - \$8.0 Billion Total
Addressable Market ("TAM")<sup>1</sup> and Growing

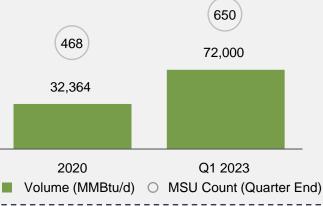
Certarus' 2022 revenue makes up 6% - 8% of TAM which is rapidly growing

Delivered since inception

### **Volume and MSU Count** (MMBtu / day)

### Adjusted EBITDA<sup>2</sup> (C\$ MM)







## Significant Growth in Volume and EBITDA<sup>2</sup> in 2022

Driven by increased efficiency per MSU and a return to normalized pricing

Proven financial growth driven by superior ESG and economic proposition to its customers through cost savings and lower carbon intensity

Superior Plus

## **Certarus: Virtual Pipeline Provides Optionality**

### **Mobile Storage** Units

- High capacity MSUs can also be left on-site for storage
- Ability to service various applications in remote areas
- Interchangeable between CNG, RNG and H<sub>2</sub>



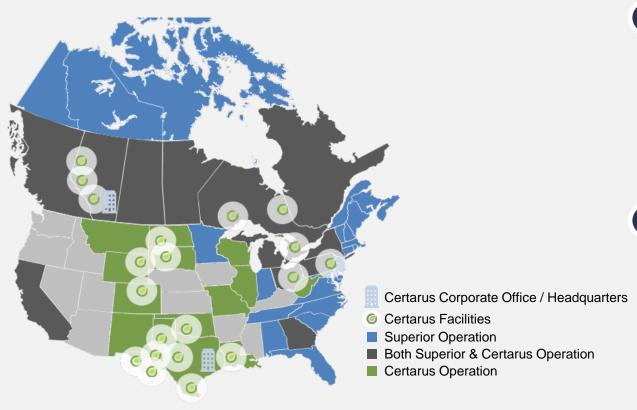






## **Positioning for a Lower Carbon Future**



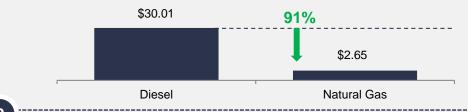


Low carbon fuels platform enables expansion into uncovered regions to win new business in a rapidly growing market

### Certarus Value Proposition: Lower Price and CI Score<sup>1</sup>



#### Average Q1 2023 Price<sup>2,3</sup> (US\$/MMBtu)

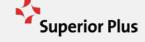


Lower carbon fuel solutions facilitate customers to achieve carbon reduction targets

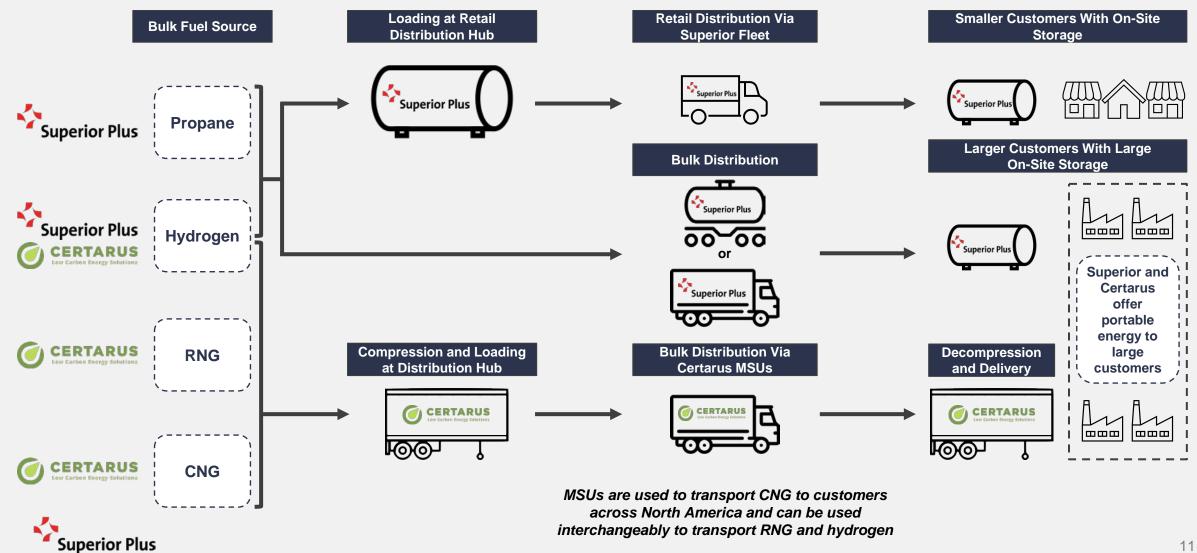
#### Current CI Score<sup>1</sup>



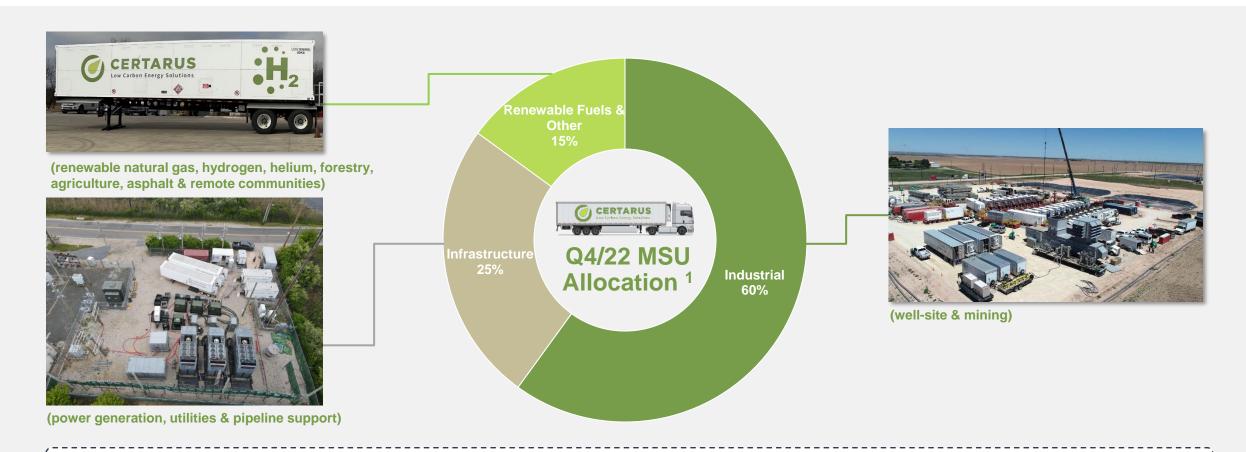
Further decarbonization potential through RNG and hydrogen



## **Highly Complementary Business Platform and Model**



## **Diversified End-Use Customer Segments**



Flexible asset base provides optionality and ability to serve varying customer energy needs across a variety of industries



### **Growth Area: Renewable Natural Gas**



Injection site servicing four swine farms in northern Missouri



Certarus MSU preparing to receive the first load of California RNG in Certarus' history



LFG project in BC to test RNG feasibility



Recent announcement of first gas off dairy digestor project in Western Michigan



Dairy RNG project in Wisconsin



Four dairy farms in South Dakota to be injected at an RNG injection hub



## **Growth Area: Hydrogen**



Partnered with Caterpillar to conduct a H<sub>2</sub> blending pilot project on natural gas-enabled engines



Partnership with Plug Power



Partnered with CP in the commissioning of its innovative H<sub>2</sub> Locomotive Program



Supporting Nikola with hydrogen for tractor testing



Delivering H<sub>2</sub> to power GM's Hydrotec fuel cell generator and charge a fleet of their new Cadillac Lyrig electric vehicles



Certarus' first liquid hydrogen MSU



Provided on-site H<sub>2</sub> delivery to support the gas turbine fuel blending test with Mitsubishi at Georgia Power's Plant



## **Key Transaction Terms**

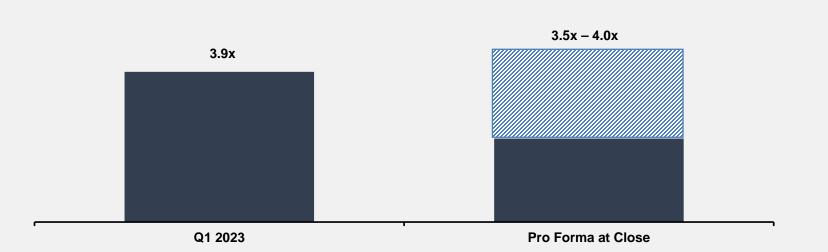
Transaction Overview	<ul> <li>Superior has entered into an agreement to acquire 100% of the issued and outstanding equity interest of Certarus</li> <li>Total consideration of \$1.05 billion subject to customary closing adjustments</li> <li>Total consideration less Certarus' net debt consists of \$353 million in cash and \$500 million in Superior common shares at \$10.25 representing 48.8 million shares</li> </ul>
Financing Structure	<ul> <li>The transaction is fully financed with a combination of debt and equity</li> <li>The debt portion will be financed through Superior's incremental drawings from its new \$550 million senior secured credit facility (three-year term)</li> <li>The equity portion will be financed through equity issued to Certarus shareholders</li> </ul>
Accretion	Expected to be double-digit accretive to 2023E DCF per share <sup>1</sup>
Timing	<ul> <li>Unanimously approved by the Boards of Directors of both Superior and Certarus</li> <li>Certarus shareholders have voted in favour of the acquisition</li> <li>HSR waiting period expired in February 2023, and Canadian Competition clearance in progress</li> <li>Expected to close in H1 2023</li> </ul>



## **Long Term Funding Secured**

- Strong financial position maintained via expanded committed credit facilities and common shares issued to Certarus shareholders, providing increased liquidity to continue to grow
- The expanded senior credit facilities will increase to \$1.3 billion from the current size of \$750 million via the addition of a new \$550 million senior secured credit facility with a three-year term
- Ample liquidity to execute on its planned organic and acquisition growth initiatives, while simultaneously reducing its leverage over time

### Acquisition & Pro Forma Leverage<sup>1</sup> (Net Debt / LTM Adjusted EBITDA<sup>2</sup>)



Pro forma leverage at close is within Superior's targeted leverage range of 3.5x - 4.0x

### Sources & Uses (C\$ MM)

Sources	Amount
Bank Debt & Leases <sup>3</sup>	\$550
Superior Equity Issuance	\$500
Total Sources	\$1,050

Uses	Amount
Acquisition of Shares	\$853
Assumed Debt <sup>3</sup>	\$196
Total Uses	\$1,050



## **Certarus: Acquisition Benefits**

- ✓ Enabling the Energy Transition
- **✓** Supporting Insufficient Infrastructure Needs
- **✓** Saving Customers Money
- ✓ Flexible Asset Base Provides Optionality
- ✓ Proven and Profitable Organic Growth
- Long Runway of Growth on High Return Opportunities







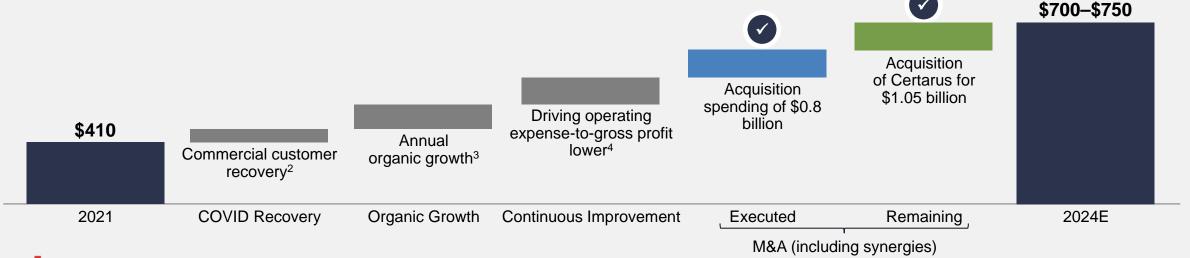
## **Superior Updates**



## **Update on the Superior Way Forward**

#### **Best in Class Business Superior Way Targets Continued Growth Enhanced Flexibility to Grow Organically** \$1.9 Billion Acquisitions Announced or **Leaders in Mobile Energy Distribution** or Through Acquisitions Leading on-road energy distribution platform including propane, Completed Ability to deploy additional capital, while increasing low carbon CNG, RNG, and hydrogen Over the past 30 months product offerings to customers Significantly Ahead of EBITDA<sup>1</sup> **Integrated and Scalable Business Model Proven Management Team Targets Timing** Can be replicated by adding new hubs and MSUs, Adds extensive operation experience and providing a significant, financially attractive and controllable \$700 to \$750 million EBITDA from operations<sup>1</sup> targeted by 2024 deep industry insight with acquisition organic growth option year-end, a full two years ahead of previous estimated timing

### Targeting \$700-\$750 Million of EBITDA From Operations by 2024E<sup>1</sup>



Superior Plus

## **Historical Results and 2023 Guidance**

### Historical Adjusted EBITDA (\$m)<sup>1,2</sup>





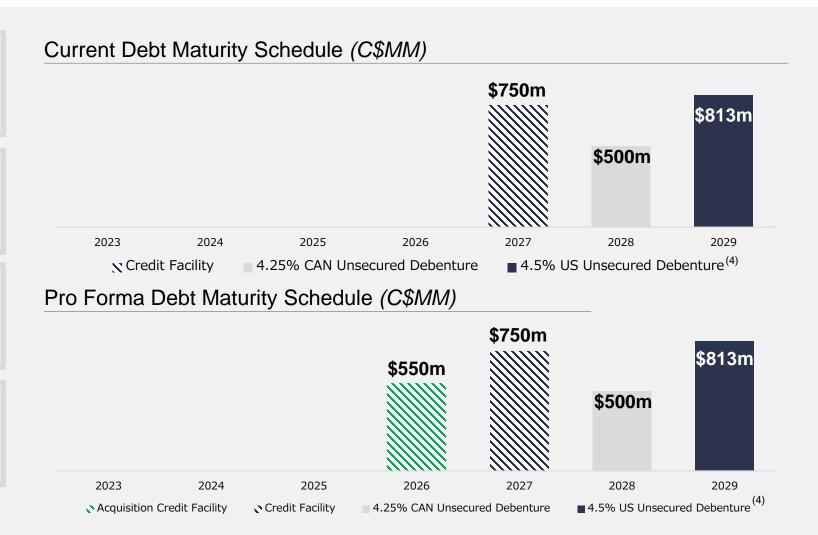
## Strong Balance Sheet Provides Efficient Financing for Growth



Current leverage: 3.9x<sup>2</sup> (Leverage target of 3.5x – 4.0x)

Weighted average pre-tax cost of debt 4.9%<sup>3</sup>

Additional \$550 million sidecar revolver to provide increased liquidity





## 2022 ESG Highlights – Superior Plus Corp.

#### **Our Values**



**Safety:** We make safety and wellness our top priority. We work to meet safety standards and regulations to protect our employees, customers, and the communities we serve.



Customer Focus: Our customers are the reason we are here. We continually strive to provide exceptional services and build positive relationships with both internal and external customers.



**People-centred:** People are our assets. We provide a respectful and fair environment that helps our employees to be their best and realize their full potential.



**Performance:** We operate with passion and discipline in order to be the best performing company in our industry.

We value performance that is professional, innovative, and provides exceptional service both internally and externally.

### Benefits of Propane

Propane is an attractive energy source because it is cleaner, versatile and efficient. Studies have found that propane can emit up to 26% fewer GHGs than gasoline in vehicles, 38% fewer GHGs than heating oil in furnaces and half the carbon dioxide (CO<sub>2</sub>) emissions of a charcoal barbecue.

### **26%**

fewer GHG emissions than gasoline in vehicles

#### **Environment**

- Total Scope 1 (direct) and Scope 2 (indirect) emissions of 65,972 tonnes of carbon dioxide (tCO<sub>2</sub>)
- Scope 1 GHG intensity 22.25 tCO<sub>2</sub>/millions of litres
- Expanded our business into less carbon intensive and cleaner burning fuels such as green hydrogen and renewable dimethyl ether (rDME)
- 1,330 customer homes converted from heating oil to propane

#### **Indigenous Relationships**

- Superior works with more than one third of First Nations, Inuit and Métis communities across Canada helping to reduce dependency on diesel fuel
- **17 million** litres of propane delivered to Indigenous communities and peoples in 2021
- 12 educational bursaries awarded to First Nations, Inuit and Métis students through our partnership with Indspire

### **38%**

fewer GHG emissions than heating oil

#### **Diversity and Inclusion**

- Strong safety culture with safety performance targets linked to compensation
- 22% women on the Board
- 21% women in executive officer positions
- 29% visible minorities in executive officer positions
- Diversity training provided to employees including unconscious bias, reverse racism and linguistic diversity

#### Community

 Over \$470,000 contributed to not-for-profit organizations focused on community development, diversity and inclusion, health and wellness, and youth across our communities.



## **ESG Highlights - Certarus**



#### **Our Values**



**Safety:** We are committed to the health and safety of all employees, contractors, clients and the public. No job is worth doing if it cannot be done safely.



Customer Focus: We never settle. We deliver low carbon solutions and provide best in class service to help our customers reduce costs, improve performance and minimize carbon emissions.



Winning Team: We surround ourselves with passionate and talented people. We believe that a diverse and inclusive culture leads to stronger teams and better solutions.



**Simplicity & Reliability:** We are guided by these principles in our ongoing pursuit of operational excellence. We are growing our business by leveraging technology and delivering exceptional results.

### Benefits of CNG, RNG and Hydrogen

CNG, RNG and hydrogen are attractive low carbon energy sources as they are cleaner, versatile and efficient. Studies have found that CNG can emit up to 28% fewer GHGs than diesel in power generation. RNG and hydrogen are significantly lower in carbon intensity as well.

### 28%

fewer GHG emissions than diesel in power generation

### 50 BCF+

cumulatively transported

#### **Environment**

- Minimize waste by evaluating operations and enhancing efficiency
- Minimize fleet emissions
- Drive the adoption of clean natural gas as a fuel alternative to oilbased fuels
- Meet or exceed relevant environmental legislation

### **Diversity and Inclusion**

- Practicing inclusivity in all our business practices
- 38% women on the Board
- 45% women in senior leadership roles
- 34% visible minorities company-wide
- We believe that a diverse and inclusive culture leads to stronger teams and better solutions

#### **Indigenous Relationships**

- Recognizing the unique relationship Indigenous Peoples have with the land
- Focusing on collaboration and creating opportunities for respectful, transparent dialogue
- Adhering to our top tier Health & Safety practices
- Minimizing the impact our activities have on the environment

#### Community

- Giving back to our local communities is an integral part of our culture
- We strive to be a responsible and engaged member of the community and we support a variety of organizations that align with our core values



# Questions?



### **End Notes**

#### Slide 3

1. LP Gas 2023 Top Propane Retailers published February 2023.

#### Slide 4

- 1. Based on TTM Q1 2023 EBITDA from Operations. EBITDA from Operations is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the quarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investor-relations/financial-reports/.
- 2. Closing share price as at May 17, 2023. Total Net Debt, including Total Debt and cash, as at March 31, 2023.
- Leverage is based on Net Debt to Adjusted EBITDA for the Twelve Months ended March 31, 2023. Leverage Ratio is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the guarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investor-relations/financial-
- Based on TTM Q1 2023 Adjusted EBITDA. Adjusted EBITDA is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the quarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investorrelations/financial-reports/.
- Pro Forma Adjusted EBITDA is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the quarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investor-relations/financial-reports/.

#### Slide 5

1. Adjusted EBITDA is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 and annual management discussion and analysis ("MD&A") for the year end ended December 31, 2022 and guarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at

http://www.superiorplus.com/investor-relations/financial-reports/. See

"Forward Looking Information".

#### Slide 7

- DCF and DCF per share are Non-GAAP Financial Measures. See "Non-GAAP Financial Measures".
- Total Net Debt to Adjusted EBITDA Leverage Ratio is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the quarter ended March 31. 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investor-relations/financial-reports/.
- EBITDA from Operations is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the quarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investor-relations/financial-
- See "Forward-Looking Statements and Information".

#### Slide 8

- Management estimate based on information published by the Energy Information Agency and the International Energy Agency.
- Adjusted EBITDA is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the quarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investor-relations/financial-reports/.

#### Slide 10

Source: U.S. Energy Information Administration; Bloomberg.

- Carbon Intensity score.
- Diesel price is the Q1 2023 average price of weekly Gulf Coast No.2 Diesel retail price (US\$/Gal) converted to US\$/MMBtu at a conversion factor of 7.279x.
- Natural gas price is Henry Hub Q1 2023 average price (US\$/MMBtu).

#### Slide 12

Allocation based on MSU count at 2022 year-end.

#### Slide 15

1. DCF and DCF per share are Non-GAAP Financial Measures. See "Non-GAAP Financial Measures".

#### Slide 16

- 1. Leverage is based on Net Debt to Adjusted EBITDA for the Twelve Months ended March 31, 2023, Leverage Ratio is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the quarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investor-relations/financial-reports/.
- Pro Forma Adjusted EBITDA is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the guarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investor-relations/financialreports/.
- 3. Includes rollover of lease liabilities of \$14 million.

#### Slide 19

- 1. EBITDA from Operations is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the guarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investor-relations/financialreports/.
- Commercial propane demand recovery.
- Includes organic growth of Superior standalone and Certarus.
- Continuous improvement initiatives in U.S. and Canadian Propane Distribution businesses.

#### Slide 20

- 1. Adjusted EBITDA is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the guarter ended March 31, 2023. Superior's MD&A is available on SEDAR at www.sedar.com and on Superior's investor website at http://www.superiorplus.com/investor-relations/financial-reports/.
- Excludes Specialty Chemicals EBITDA from operations.
- Includes full year contribution from Certarus.

## **End Notes**

#### Slide 21

- 1. As at Q1 2023.
- Q1 2023 Leverage is based on Net Debt to Adjusted EBITDA for the Trailing Twelve Months ended March 31, 2023. Leverage Ratio is a Non-GAAP Financial Measure. Details for Non-GAAP financial information is provided in Superior's Q1 management discussion and analysis ("MD&A") for the quarter ended March 31, 2023. Superior's MD&A is available on SEDAR at <a href="https://www.sedar.com">www.sedar.com</a> and on Superior's investor website at <a href="https://www.superiorplus.com/investor-relations/financial-reports/">https://www.superiorplus.com/investor-relations/financial-reports/</a>.
- 3. As at Q1 2023.
- 4. USD\$600M US Notes converted at 1.355 USD/CAD rate.



### **Non-GAAP Financial Measures**

In this presentation, Superior has used the following terms ("Non-GAAP Financial Measures") that are not defined by International Financial Reporting Standards ("IFRS") but are used by management to evaluate the performance of Superior and its business: EBITDA from operations, Adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA"), Distributable Cash Flow ("DCF") per share, Adjusted Operating Cash Flow ("AOCF") per share and Total Net Debt to Adjusted EBITDA Leverage Ratio. These measures may also be used by investors, financial institutions and credit rating agencies to assess Superior's performance and ability to service debt. Non-GAAP Financial Measures do not have standardized meanings prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Securities regulations require that Non-GAAP Financial Measures are clearly defined, qualified and reconciled to their most comparable IFRS financial measures. Except as otherwise indicated, these Non-GAAP Financial Measures are calculated and disclosed on a consistent basis from period to period. Specific items may only be relevant in certain periods. See "Non-GAAP Financial Measures" in Superior's most recent Management's Discussion and Analysis ("MD&A") for a discussion of Non-GAAP Financial Measures used by Superior and certain reconciliations to IFRS financial measures.

The intent of Non-GAAP Financial Measures is to provide additional useful information to investors and analysts, and the measures do not have any standardized meaning under IFRS. The measures should not, therefore, be considered in isolation or used in substitute for measures of performance prepared in accordance with IFRS. Other issuers may calculate Non-GAAP Financial Measures differently. Investors should be cautioned that Adjusted EBITDA should not be construed as an alternative to net earnings, cash flow from operating activities or other measures of financial results determined in accordance with GAAP as an indicator of Superior's performance. Non-GAAP Financial Measures are identified and defined as follows:

#### **EBITDA from operations**

EBITDA from operations represents earnings before interest, taxes, depreciation, amortization, losses (gains) on disposal of assets, finance expense, restructuring costs, transaction and other costs, and unrealized gains (losses) on derivative financial instruments. EBITDA from operations is used by Superior and certain investors to assess its consolidated results and ability to service debt. EBITDA from operations is reconciled to net earnings before income taxes.

#### **Adjusted EBITDA**

Adjusted EBITDA represents earnings before interest, taxes, depreciation, amortization, losses (gains) on disposal of assets, finance expense, restructuring costs, transaction and other costs, and unrealized gains (losses) on derivative financial instruments, and is adjusted for corporate costs and realized gains or losses on foreign exchange hedging contracts. Adjusted EBITDA is used by Superior and certain investors to assess its consolidated results and ability to service debt. Adjusted EBITDA is reconciled to net earnings before income taxes.

#### Total Net Debt to Adjusted EBITDA Leverage Ratio and Pro Forma Adjusted EBITDA

Adjusted EBITDA for the Total Net Debt to Adjusted EBITDA Leverage Ratio is defined as Adjusted EBITDA calculated on a 12-month trailing basis giving pro forma effect to acquisitions and dispositions adjusted to the first day of the calculation period ("Pro Forma Adjusted EBITDA"). Pro Forma Adjusted EBITDA is used by Superior to calculate its Total Net Debt to Adjusted EBITDA Leverage Ratio.

To calculate the Total Net Debt to Adjusted EBITDA Leverage Ratio divide the sum of borrowings before deferred financing fees and lease liabilities by Pro Forma Adjusted EBITDA. Total Net Debt to Adjusted EBITDA Leverage Ratio is used by Superior and certain investors to assess its ability to service debt.



### **Non-GAAP Financial Measures** – *Cont'd*

#### DCF and DCF per Share

DCF is equal to cash flow from operating activities as defined by IFRS, adjusted for changes in non-cash working capital, other expenses, non-cash interest expense, current income taxes and finance costs, maintenance capital expenditures and principal payments on leases. Superior may deduct or include additional items in its calculation of DCF; these items would generally, but not necessarily, be related to acquiring businesses, integration activities, restructuring provisions and other costs associated with the acquisition and integration of businesses and could distort the analysis of trends in business performance. Excluding these items does not imply they are non-recurring. DCF and DCF per share are presented before and after transaction, restructuring and other costs.

DCF per share is calculated by dividing by the weighted average number of shares outstanding assuming the conversion of preferred shares into common shares.

